

NHS Supply Chain National Clinical Advisory Forum - Key Messages

November 2025

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1. Early notification - New NHS Supply Chain Sustainability Strategy coming, when it is launched can it be shared with regional CNO/CMO and teams - opportunity to consider within regional/ICS green plans - four key objectives
 - Achieve Net Zero Emissions**
Focus on reaching Net Zero carbon emissions by 2045 through supplier engagement and logistics transformation targeting Scope 3 emissions.
 - Promote Circular Economy**
Phase out avoidable single-use MedTech products by 2045 following circular economy principles to reduce waste and improve reuse.
 - Maximize Social Value**
Enhance social value via procurement emphasizing fair work, health equity, and engagement with small and medium enterprises (SMEs).
 - Ensure Ethical Supply Chains**
Mandate Carbon Reduction Plans, Evergreen assessments, and Modern Slavery compliance for transparent and ethical supply chains.
2. To leverage the clinical quality assessments of products within frameworks to: Reduce duplication in local evaluations of safety, clinical effectiveness, and care experience. Share findings across procurement collaboratives and support local clinical product evaluation groups in decision-making [Clinical Assurance » NHS Supply Chain](#)
3. **NHS Supply Chain Clinical Advisory Forum – Terms of Reference Update**
The Terms of Reference will be amended to include a key objective: To work collaboratively as an advisory forum, providing critical thinking and constructive challenge to test NHS Supply Chain strategies. To act as a conduit for key messages from NHS Supply Chain to regional Chief Nurses, Chief Medical Officers, and their teams, enabling the rapid dissemination of learning and opportunities at pace and scale.

Clinical Representatives – NHSE Region

London

John McLinden, Divisional Director of Nursing and Therapies. Central London Community Health Care Trust

Midlands

Sian Fumarola, Head of Clinical Procurement, Royal Wolverhampton NHS Trust

Claire Nash, Head of Clinical Products Manager, Sandwell and West Birmingham Hospitals NHS Trust

Janice Nelson, Clinical Procurement Specialist, Sandwell and West Birmingham Hospitals NHS Trust

North East and Yorkshire

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Caroline Dunn, Associate Chief Nurse, York and Scarborough Teaching Hospitals Foundation Trust

Gordon Elder, Associate director of nursing and CNIO, Newcastle Hospitals NHS Foundation Trust

Emma Hawtin, Head of Nursing Assurance and Accreditation, York and Scarborough Teaching Hospital Foundation Trust

North West

Marie Green, Clinical Procurement Matron, Manchester University NHS Foundation Trust

East of England

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South East

Mahmood Bhutta, Consultant ENT Surgeon, University Hospitals Sussex NHS Foundation Trust

Stephen Hill, Clinical Procurement Specialist, University Hospitals Sussex NHS Foundation Trust

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Lisa Hocking, Deputy Director Infection Prevention and Control and Associate Chief Nurse, Royal United Hospitals Bath NHS Foundation Trust